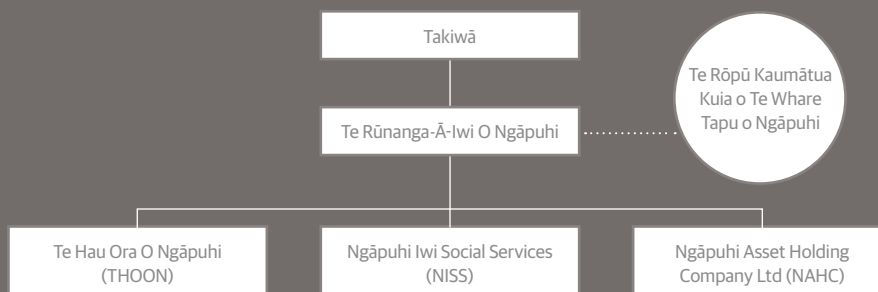




TĀ TE HEAMANA O TE RŪNANGA-Ā-IWI O NGĀPUHI

Chair's Report



TE RŪNANGA-Ā-IWI O NGĀPUHI BOARD OF TRUSTEES

Raniera T Tau	Chair
Te Rau Allen	Deputy Chair
Wane Wharerau	Trustee
Janelle Beazley	Trustee
Ngawai Tuson	Trustee
Brian Joyce	Trustee
Helene Leaf	Trustee
Joe Bristowe	Trustee
Mere Mangu	Trustee
Keith Wihongi	Proxy Trustee

Raniera T Tau

Heamana - Chair

Tēnā tātou kātoa

E te Iwi o Ngāpuhi, tēnā rā koutou kātoa. Tēnei ka whakatau atu ia koutou kātoa kua tae mai ki tēnei takiwā i runga i te karanga o Ngāpuhi ki Whangarei Takiwā ki a huihui tahi ai tātou kātoa mo te Hui a Tau o Te Rūnanga-Ā-Iwi O Ngāpuhi. Ki ngā Kaumātua Kuia kua tae mai ki tēnei huihui, e mihi atu ana kia koutou kātoa. Wā tātou whānaunga puta noa i ngā tōpito e whā o Ngāpuhi-nui-tonu, tēnā koutou kātoa.

Ka titiro iho ahau ki te tau kua pahure atu rā, ka mahara ai ki a rātou maha kua aupiki atu ki te Ao o ngā kapua, kua riro i te hā kore, i te kiri matāo – Ko Tony Dowling tērā, ko Maata Te Whata terā, me te maha atu, nō reira – ko te kōrero mō rātou, haere mai haere, whakataka atu ki tua o Matangirēia i matāotāo, ka heke i te kahlwi ka rāngona i te haunga – haere, haere, haere atu rā.

Ka hoki mai ngā kōrero ki a tātou ngā mahūetanga iho a te hunga kua mate – Mauri Ora ki a tātou.



“

With our present five-year strategic plan coming to the end of its timeframe, we look to develop a strategy that reflects our commitment and priorities for the next five years and beyond.”



As Chair of this Board and on behalf of all Trustees, I am again pleased to report to this Annual General Meeting of Te Rūnanga-Ā-iwi O Ngāpuhi (the Rūnanga) on its governance activities for the period 1 July 2017 to 30 June 2018. I am immensely proud of the achievements of the Board over this reporting period, as well as the solid support from Ngāpuhi for the direction we are travelling, relative to our medium to long term strategic positioning for Ngāpuhi.

I am very pleased to report that the strength and stability of the Rūnanga in all aspects of its responsibilities and businesses continues to grow and in some areas exceeds expectations. Legislative alignment is a critical success factor measurement for any organisation, and I am pleased to report that the Rūnanga is fully compliant with all legislative requirements. And, in some areas exceed expectations.

TE PŌARI MATUA THE BOARD

It was with sadness that the Board farewelled our CEO of one year, Tony Dowling, who passed away earlier this year after experiencing health issues. Even though Tony was with us for a relatively short time, if we reflect on the contribution that he made to this organisation, it was huge. Tony was just beginning to stamp his unique management style on the organisation when he was taken earlier than many expected. His wife Linda, and their whānau had been in touch with us throughout Tony's illness, and we are grateful for that period. Ngā mihi nui ki a koe Linda, koutou ko tō whānau e pēpēhi nei i te taimahatanga.

To search for a new CEO, the Rūnanga went through a vigorous selection process run by Huria Anders Limited, a specialised Māori recruitment agency who the Rūnanga has consulted with in the past. The successful candidate as we all know is Lorraine Toki. Lorraine is no stranger to Ngāpuhi Iwi politics. She led the management of Tūhoronuku through five years of heavy slog to accomplish a 76.4% vote of confidence from Ngāpuhi katoa, for a mandate to settle Ngāpuhi's grievances of the Crown's breaches against Te Tiriti o Waitangi. Lorraine is a very experienced CEO who has hit the ground running, and is starting to straighten out a few kinks in the Rūnanga operations system.

Many challenges presented themselves over the past year, and as a Board we committed ourselves to work through the issues as Trustees, united in our ambition and determination to achieving the best possible results for Ngāpuhi. Business has flourished and moved forward in this reporting year, whilst building on strategic directions established in the 2013/14 reporting year as we steadily work towards a Post Settlement Governance Entity (PSGE) environment. The Ngāpuhi Asset Holding Company will report on asset class valuations as well as successes across our suite of businesses.

With our present five-year strategic plan coming to the end of its timeframe, we look to developing a strategy that reflects our commitment and priorities for the next five years and beyond. We will be working through that in the next few months focusing on giving priority to connecting, identity and influencing.

On the agenda today is the introduction of a Code of Conduct to our Trust Deed. In recent times, issues have arisen with Trustees that have necessitated the Boards intervention. What we have learned from this experience is that, as a Board we did not have the tools to correct these challenges.

Notice of the introduction of a Code of Conduct to the Trust Deed has been well advertised and will be voted on today. This is absolutely necessary to ensure the Rūnanga is able to have intervention in behavioural matters within its own Board.



National Iwi Chairs Forum - Engagement with this Coalition Labour Government is proving to be more challenging as they come to terms with their first year in power and defining how they will work with Māori.



**TE RŌPŪ HEAMANA Ā IWI O TE MOTU
NATIONAL IWI CHAIRS FORUM**

The Rūnanga plays a big part in leading many initiatives that the National Iwi Chairs Forum (NICF) take on as we confront issues that are important to Iwi katoa puta noa i te motu. As a forum, we challenge policy and legislative proposals of sitting Governments. The NICF developed a positive and constructive relationship with the National government. We dealt with some very tough issues and secured some huge budget increases to support Māori kaupapa.

Engagement with this Coalition Labour Government is proving to be more challenging as they come to terms with their first year in power, and defining how they will work with Māori. Despite the Prime Minister Jacinda Ardern confirming that this government needs to engage with the NICF, there remains a grudging reluctance on the part of some Ministers to comply. The NICF is at the point where we are proceeding with the business at hand, collaborate and not engage with the Crown until they are willing. Not an ideal situation however, it is what this Government wants.

Over the last 16 years since its establishment, the NICF has been steadfast in its mahi to ensure Māori issues have the combined political grunt of member Iwi organisations to make a difference when issues of national importance become a problem for individual Iwi to move beyond the rhetorical phase.

A major challenge being fronted by the NICF on behalf of all Māori is the matter of Māori rights and interests in water. The last Government did not complete the job of settling with Māori around those rights and interests. This coalition Government are reluctant partners and show the same reluctance across issues that concern Māori katoa. This Government says that no one owns the water and that everyone has a right to water, despite acting as owners via their local authorities who grant water rights. This issue is very much alive as we pursue Māori rights and interests to a conclusion. The last option open to the NICF is through the Courts and we will not be evading that responsibility if there is no sense from this Government.

The brainchild of Dame Tariana Turia and the Māori Party, Whānau Ora also continues to be problematic with this Government's reluctance to engage with the NICF. The Government has opted to review the whole Whānau Ora Kaupapa that has the NICF somewhat perplexed. What they need to remember is that members of the NICF have a Te Tiriti o Waitangi-based relationship which compels both parties to get around the table and work through the difficult parts.

There are many other work streams being pursued by the NICF with many of the smaller Iwi now standing up and taking lead roles across the political landscape. Issues like National Data and its use and the Te Ture Whenua Māori legislative changes remain on the NICF agenda and are currently being discussed with Minister Mahuta. It is our view that the coalition government has undone a lot of the good work that the Māori Party achieved on this kaupapa and quite frankly the NICF has no idea where this Government wants to go with this.

TE KAHU Ō TĀONU I

At a local level we have established Te Kahu ō Tāonui (TKoT) with all Northern Iwi as members including, Ngāpuhi, Ngāti Whātua, Te Rarawa, Ngāti Kuri, Te Aupouri, Ngāti Kahu, Ngai Takoto, Ngāti Wai and Whangaroa. TKoT's mahi mirrors that of the NICF albeit at a local level. This arrangement works as we confront the Councils and other Local Bodies to get generic issues across the line.

TKoT are also pursuing a Mana Whakahono a Rohe arrangement with all Councils in the North. This framework is legislated under the Resource Management Act where councils are compelled to work with Iwi, if Iwi apply for this status. Each Iwi will then establish their own protocols for local issues with any council within their respective regions. Hapū may apply for this status but it is up to the councils if they are willing to extend this relationship to Hapū on an individual basis.

This is the same situation with the Northland District Health Board (NDHB) where TKoT and the NDHB have established an overseeing committee to ensure that Māori money allocated to the NDHB is spent on Māori initiatives and not siphoned off into other areas. This committee also looks at all expenditure across the NDHB and monitors the NDHB performance outcomes against the National Whānau Ora outcomes measurement framework. This kaupapa has only recently been introduced and we will see how things develop over the next year.



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TE RŌPŪ TŪHONO AND EVOLVING THE NGĀPUHI MANDATE

I will attempt to give you an up to date report on where this kaupapa currently sits within the work stream of the Rūnanga governance. I am the current kaikōrero for the Rūnanga on the Tūhoronuku Independent Mandate Authority (TIMA). I am also the TIMA Deputy Chairman. It is a very difficult task to lead Ngāpuhi into a position where we can begin negotiating the settlement of our grievances for the Crown's breaches against Te Tiriti o Waitangi.

As we know in 2017 the National Government walked away from Ngāpuhi and left us to sort matters out amongst ourselves before they would return to the table. Basically that was around the leadership of the claims process and finding an agreed pathway forward. In October 2017 the Coalition Government, led by the Labour Party, came to power and Andrew Little became the Minister of Treaty Settlements. The Minister then called a series of meetings in Ngāpuhi to hear directly from the people of Ngāpuhi how we wanted to move forward or otherwise. In December 2017 Minister Little met with TIMA and Te Kotahitanga separately to gauge how we might progress this kōrero. He also had a number of meetings directly with Ngāpuhi then decided to progress talks as he received a clear message, to get on with things.

In January 2018, the Minister called together the Chair and Deputy Chair of TIMA, Hōne Sadler and I, and the two co-chairs of Te Kotahitanga, Pita Tipene and Rudy Taylor. This group is now known as Te Rōpū Tūhono (Te Rōpū) and includes Minister Andrew Little. Te Rōpū on several occasions moved to engage a number of technical advisors to assist with putting together a range of likely concepts to take out for Ngāpuhi to discuss and decide if the skeletal model produced by this group was acceptable. The overwhelming message was yes, put more flesh on the bones and lets see where we land after that.



The Crown did not say to relitigate the Mandate but to strengthen Hapū input. ”

As technical advisors TIMA appointed Willie Te Aho, Te Kotahitanga appointed Jason Pou and the Crown appointed David Tapsell. These technical advisors are all very experienced in this field. The only decision that Te Rōpū will make is to confirm the information that goes to Ngāpuhi katoa for consideration. There is no disagreement in Te Rōpū that the decisions around settlement should be made by Ngāpuhi me ōna Hapū.

It is important to remember that the starting point for these discussions going forward is that:

- Tūhoronuku holds the Mandate on behalf of Ngāpuhi to settle our grievances against the Crown for breaches of Te Tiriti o Waitangi
- The Tribunal found that the Mandate was flawed in some places and recommended changes to the Mandate
- The Maranga Mai Report was never supported by Tūhoronuku so will not be implemented fully into the Mandate – however pieces of that report will be introduced.
- The Crown did not say to relitigate the Mandate but to strengthen Hapū input.

The timeline for this kaupapa to come to fruition has been long and toilsome. It is 183 years and counting, since the signing of Te Tiriti o Waitangi. It is 10 years since a mandate has been sought and not yet fully achieved. It is three years since the Waitangi Tribunal recommended an evolution of the mandate with, *“the hope that all parties will build on the real progress that has already been made”*. We have heard people say *“we have done our research... we are ready”*. This process kills people. Outside the process we have heard of the huge deprivation inside and outside of the Ngāpuhi rohe. And yet settlement for Ngāpuhi continues to be elusive.

As I write this report we have just completed the second round of consultation of the model put out by Te Rōpū which included meetings in all rohe/taiwhenua and all main centres, including visits to Auckland, Hamilton, Wellington, Invercargill, Christchurch, Sydney, Brisbane and Perth. The kōrero has been very interesting however, the overwhelming kōrero to Te Rōpū has been to move on and get this settlement done.

The amount of consultation on the Ngāpuhi Mandate is unprecedented and still there is dissension within Ngāpuhi, including Hapū and down to whānau. The big debate is whether there will be one settlement with seven parts or six completely separate settlements, divorced from each other and ultimately competing with each other. From a Rūnanga perspective we are supporting one settlement with seven parts.

As I file this report, we are gearing up for a third round of consultation, preparatory to seeking a vote from Ngāpuhi katoa, including Hapū, to see whether there is adequate support for this evolved Mandate model.



TE RŌPŪ KAUMĀTUA KUIA O TE WHARE TAPU O NGĀPUHI

In 2006 the Rūnanga had a review of its internal systems and capacity carried out by APR Consultants Ltd and a section of their recommendations was that the Rūnanga establish a Kaumātua Kuia Rōpū to ensure the Rūnanga were meeting their cultural and spiritual obligations to Ngāpuhi. Terms of Reference were created and at the 2008 Rūnanga AGM, they were adopted and the inaugural committee of Ngāpuhi Kaumātua and Kuia was established.

Last year we welcomed new members onto Te Rōpū Kaumātua Kuia o Te Whare Tapu o Ngāpuhi – Hirini Tau and Toti Whiu, with Steve Morunga and Arvind Solomon being elected as co-chairs.

Since then they have participated in every board meeting convened by the Rūnanga, providing valuable feedback and reporting on the manner in which this board is conducting its business in accordance with its cultural and spiritual obligations to Ngāpuhi.

I am very happy to say that the input from this Rōpū continues to be extremely valuable in helping to guide this Board in our cultural obligations and duties to Ngāpuhi.

HE KUPU HAKAKAPI CONCLUSION

The conclusion of another year is upon us and I am satisfied with governance and operational achievements throughout this year. Operational performance and reporting accuracy are closely monitored by the Board to measure progress over this reporting period. I can report that there have been no serious issues identified by the Board that would cause us concern relative to operations outcomes against our strategic and business plans.

On behalf of the Board we wish to thank every member of our staff across all our business units for their tremendous dedication and contributing efforts over the past year. We want to especially thank our General Manager, Erena Kara for stepping into the role of Acting CEO during Tony's period of illness and into exceptional circumstances. Ngā mihi ki a koe e kō.

To our management teams for their leadership and tireless contribution to advancing our Ngāpuhi moemoeā, thank you. As an extension of this we want to thank all the staff of Ngāpuhi Books and Stationery Limited, Ngāpuhi Service Station Limited, Ngāpuhi Asset Holding Company Limited, Ngāpuhi Iwi Social Services Limited and Te Hau Ora Ō Ngāpuhi Limited, for their dedicated mahi over the past twelve months.

I would like to thank my fellow Trustees for their unwavering commitment to the kaupapa of Te Rūnanga-Ā-Iwi O Ngāpuhi me te Iwi katoa o Ngāpuhi. To all Trustees, thank you for your diligence in keeping your Takiwā abreast of issues affecting Ngāpuhi katoa. This has been a demanding year and each of you has played your part in meeting our fiduciary obligations to Ngāpuhi.

In regards to the Rūnanga itself, I would like to record that its vision, vibrancy and real achievements are manifested in the whānau whānui, hapū and marae communities where our staff work. Examples of their outstanding mahi feature proudly throughout this annual report.

To our husbands, wives and partners, our tamariki and mokopuna, we pay tribute to you all, as you are the ones who make the biggest sacrifices to enable your leaders to get on with this difficult mahi. It is to you that we return for comfort and love when the going gets tough. May the blessings of our Heavenly Father visit with you all as we appreciate your love and support.

We are grateful to our Kaumātua and Kuia who have stood with us over this past eighteen years. We are also grateful to Ngāpuhi who have assisted to shape and share this journey with the Rūnanga, building it to what it is today, an Iwi authority that we can all be proud of.

Ki ngā Kaumātua Kuia, te tuara o Te Rūnanga-Ā-Iwi O Ngāpuhi, ko koutou ngā kai whangai i tēnei poāri ki te pumahara ki a taea e mātou ki te pikau i ngā taimahatanga o te Āo o Ngāpuhi. Ka mihi nui atu ki a koutou me o koutou whānau whānui, mauri ora.

Ki te Iwi o Ngāpuhi-nui-tonu, tēnā koutou e tautoko kaha ana i te huarahi kua oti nei te para e o tātou Mātua Tūpuna. Kia kaha ai tātou katoa ki te honore to rātou tu hei pupuri i te mana motuhake o tēnei whenua.

Kia hapai tonu i te whakaputanga o te Rangatiratanga o Niu Tirenī me te Tiriti o Waitangi hei tūāpapa mō te whare Tapu o Ngāpuhi, arā, kia hakatutuki ai te moemoeā o te Āo ō Ngāpuhi, "*kia tū tika ai te whare tapu ō Ngāpuhi.*"

Mauri Ora

Raniera T Tau

Chair
Te Rūnanga-Ā-Iwi O Ngāpuhi



**Tō ringa i awhi pono
I awhi taku tinana**

Your hand of trust and friendship
that embraces me